

Survival of the Biggest: Large Banks and Financial Crises

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- Motivated by this key finding, we ask:
 - ① What role do banking crises play in the evolution of banking sector structure?
 - ② Is the higher survival rate of large banks after crises, and the resulting banking sector consolidation, due to more prudence of large banks? Natural advantages of large banks? Or to government interventions?

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- 4 Large-bank-dominated systems are not more stable for the macroeconomy
 - ▶ Same crisis probability, worse macroeconomic outcomes conditional on crisis

Data

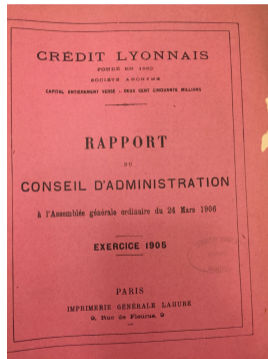
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- We also gather information on
 - ▶ All entries/exits in our database (New entries, M&As, spinoffs, failures)
 - ▶ Stock prices for the largest 20 banks around banking crises

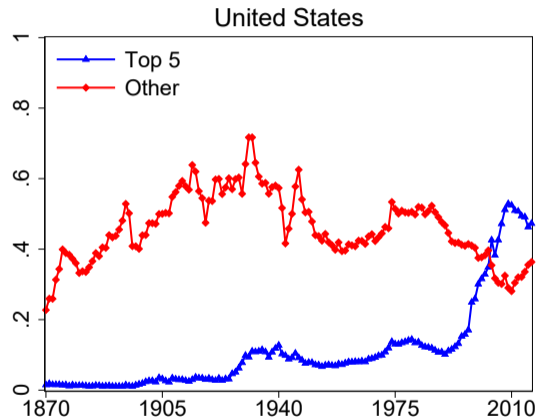
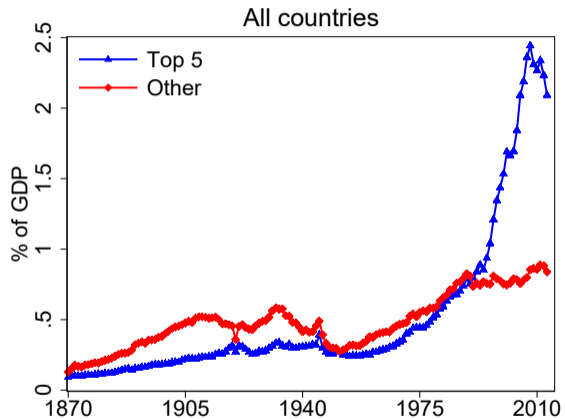
Historical balance sheet examples

	NAME OF BANK NOM DE LA BANQUE.	Capital Authorized. Capital autorisé.	CAPITAL STOCK.		Amount of Rest or Reserve Fund. Montant du fonds de réserve.	Rate per cent of last Dividend Declared. Taux pour cent de dernier dividende déclaré.	Notes in Circulation. Billets en circulation.	Balance due Government, after deducting advances for Cipe-Ste. Fy-Lane, Inc. — Balance due au gouvernement fédéral, déduction faite des avances sur crédits inscrits, bordereaux de paie, etc.	
			Capital Subscribed. Capital souscrit.	Capital Paid Up. Capital versé.					
		\$	\$	\$	\$	\$	\$		
ONTARIO.									
1	Bank of Toronto..... Toronto.	2,000,000	2,000,000	2,000,000	1,000,000	10	1,258,802	87,298	
2	Canadian Bank of Commerce..... do	5,000,000	5,000,000	5,000,000	1,250,000	7	5,565,391	837,607	
3	Dominion Bank..... do	3,000,000	2,875,000	2,812,579	2,812,579	10	2,842,866	24,934	
4	Ontario Bank..... do	1,500,000	1,385,500	1,345,268	300,000	5	1,391,678	15,617	
5	Standard Bank of Canada..... do	2,000,000	1,900,000	1,900,000	700,000	10	372,464	30,236	
6	Imperial Bank of Canada..... do	2,500,000	2,500,000	2,497,702	1,251,573	9	2,079,658	87,346	
7	Traders' Co..... do	1,500,000	1,250,000	1,271,140	550,000	6	1,242,250	—	
8	Bank of Hamilton..... Hamilton.	2,000,000	1,981,000	1,973,200	1,375,748	9	1,841,203	16,725	
9	Bank of Ottawa..... Ottawa.	2,000,000	1,974,000	1,961,500	1,356,325	9	1,812,288	21,007	
10	Western Bank of Canada..... Ottawa.	1,000,000	500,000	490,729	268,000	7	—	37,614	
	Total, Ontario.....	23,500,000	21,799,000	20,876,878	11,306,478			13,274,298	886,275
QUEBEC.									
11	Bank of Montreal..... Montreal.	12,000,000	12,000,000	12,000,000	7,000,000	10	8,377,287	2,661,075	
12	Bank of British North America..... do	4,000,000	4,000,000	4,000,000	1,511,000	6	2,307,315	11,295	
13	Provincial Bank of Canada..... do	1,000,000	973,377	713,157	Nil	Nil	611,874	38,185	
14	Banque d'Herbigny..... do	1,000,000	1,000,000	1,000,000	150,000	7	1,305,983	20,148	
15	Mutuelle Bank..... do	2,500,000	2,500,000	2,500,000	2,050,000	8	2,316,262	37,748	
16	Bank of Commerce..... do	5,000,000	5,000,000	5,000,000	2,500,000	7	4,114,779	81,227	
17	Banque Nationale..... do	1,000,000	1,000,000	1,000,000	300,000	6	1,111,311	37,689	
18	Comer. Bank..... do	2,500,000	2,500,000	2,500,000	700,000	9	1,911,009	59,191	
19	Union Bank of Canada..... do	2,000,000	2,000,000	2,000,000	500,000	6	1,809,018	5,939	
20	Banque de St. Jean..... St. Jean.	1,000,000	500,000	490,114	60,000	6	511,445	—	
21	Banque de St. Hyacinthe..... St. Hyacinthe.	1,000,000	711,000	371,397	71,000	6	370,275	—	
22	Eastern Townships Bank..... Sherbrooke.	500,000	1,711,000	1,623,297	500,000	7	1,320,500	4,000	
	Total, Quebec.....	36,500,000	36,098,773	35,413,017	18,308,000		21,085,275	2,410,968	
	Total, Ontario and Quebec.....	60,000,000	57,897,773	55,286,894	29,614,478		32,359,573	4,897,243	
NOVA SCOTIA.									
23	Bank of Nova Scotia..... Halifax.	2,000,000	1,800,000	1,800,000	2,411,000	9	1,776,034	1,615	
24	Royal Bank of Canada..... do	3,000,000	3,000,000	3,000,000	1,200,000	7	1,813,113	137,866	

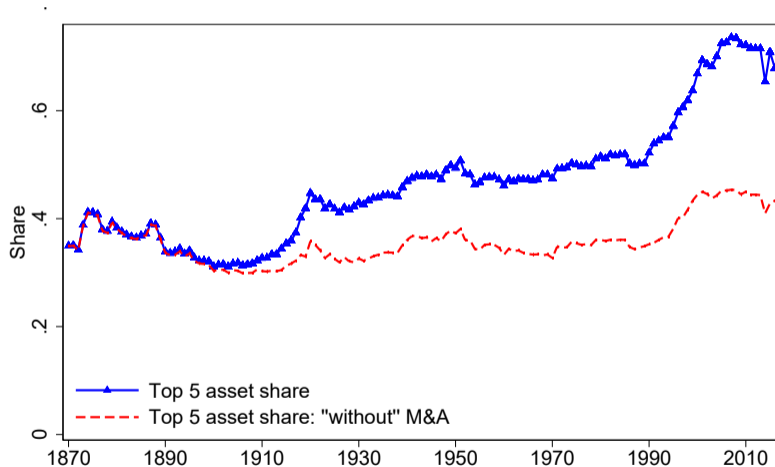


Key facts

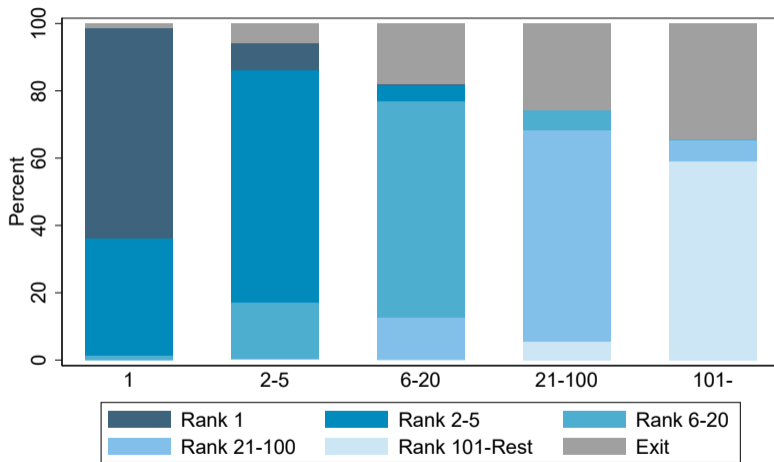
Bank assets-to-GDP of the top-5 banks versus all other banks



Increase in top-5 asset share attributable to M&A activity



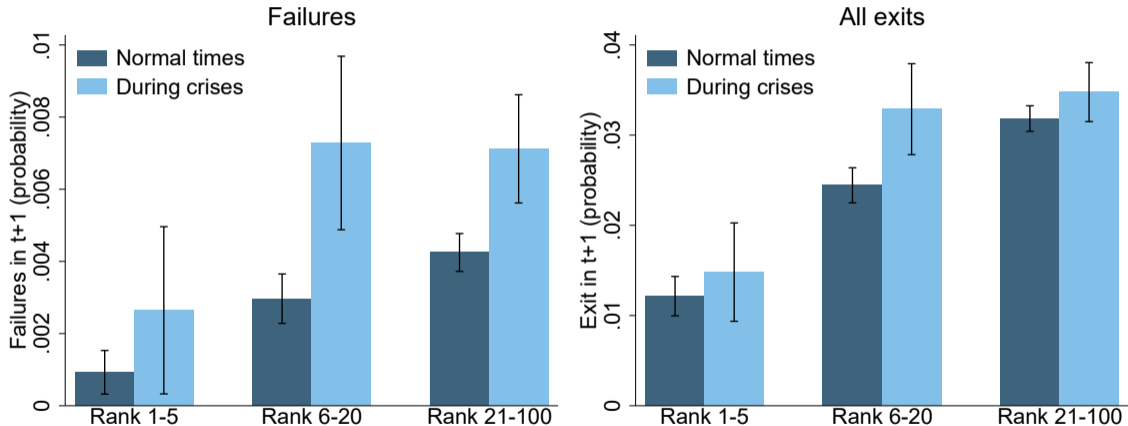
Large banks are highly persistent across history



1. “Survival of the Biggest”

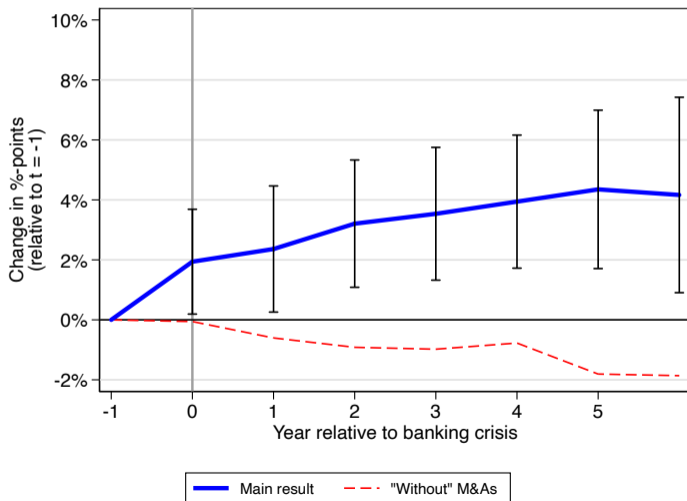
Top-5 banks rarely fail or exit during crises

Failures and exit rates by bank size



Increase in top-5 asset share around banking crises

- Top-5 asset share increases around crises due to M&As



2. Top-5 banks are *not* more prudent around crises

→ Take more risks in run-up to crises (*relative to other banks*)

- 1 Increase their loan growth at a faster rate
- 2 Decrease equity-to-assets ratio more
- 3 Increase noncore-liabilities-to-assets ratio more
- 4 Decrease “safe assets” -to-assets ratio more

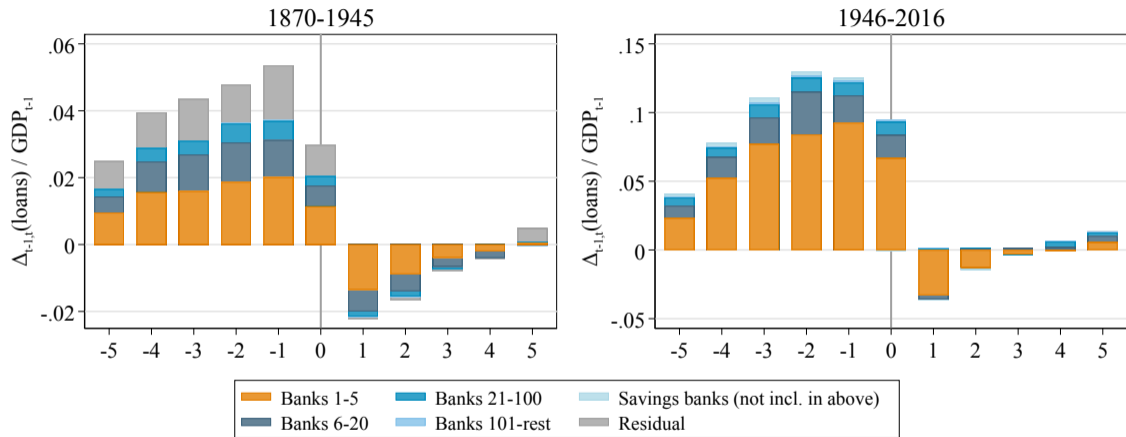
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→ Worse stock declines and credit contractions

Top-5 banks' contribution to credit cycles around banking crises



Post-1945 period: Top-5 banks comprise **75%** of aggregate credit boom, **100%** of bust

Bank risk measures in the run-up to banking crises

	Loan growth	(Equity/assets)	(Equity/assets)	(Noncore/assets)	(Noncore/assets)	(Safe assets	(Safe assets
	t=-4 to -1	Change	Avg. Level	Change	Avg. Level	/assets)	/assets)
	t=-4 to -1	t=-4 to -1	t=-4 to -1	t=-4 to -1	t=-4 to -1	t=-4 to -1	t=-4 to -1
	(1)	(2)	(3)	(4)	(5)	(6)	(7)
Large	2.81***	-0.19***	-3.06***	1.02***	12.88***	0.19	-2.22***
	-0.69	-0.04	-0.24	-0.15	-0.92	-0.18	-0.71
Constant	8.11***	0.10***	9.23***	0.21***	21.61***	-0.32***	15.89***
	-0.11	-0.01	-0.04	-0.03	-0.15	-0.03	-0.11
Episode FEs	✓	✓	✓	✓	✓	✓	✓
R ²	0.15	0.05	0.29	0.07	0.21	0.05	0.18
Observations	15838	14429	15840	13001	14360	13522	14895

Large banks perform worse during the crisis... but fail less often

	Bank stock total return (t = 0 to 3) (1)	Credit contraction (t = 0 to 3) (2)	Failure rate (t = 0 to 3) (3)
Large	-3.67*	-2.68***	-2.00*
	-2.1	-0.76	-1.05
Constant	-19.19***	0.65***	3.43***
	-1.28	-0.12	-0.17
Episode FEs	✓	✓	✓
R^2	0.61	0.04	0.02
Observations	954	11561	11561

3. Funding dynamics and government interventions during banking crises

- Large banks more stable funding:
 - Deposit outflows less sensitive to large declines in their bank stock
- Regulators substantially more likely to rescue top-5 banks on the verge of failure

Deposit sensitivity to bank stock declines

	Deposit growth _{0,3} (1)	Interbank liab. growth _{0,3} (2)	Cash hold. growth _{0,3} (3)	Failure prob. _{0,3} (4)
Return _{-30%, -60%} × Large	0.03 (3.85)	1.00 (3.48)	0.56 (4.29)	-1.40 (2.83)
× Small	-6.60* (3.87)	-6.23* (3.52)	-11.13*** (4.16)	2.18 (2.36)
Return _{-60%, -90%} × Large	-8.31** (3.81)	-5.32 (3.32)	-8.72** (4.24)	3.55 (2.80)
× Small	-16.61*** (3.84)	-15.11*** (3.46)	-17.71*** (4.07)	3.85 (2.40)
Return _{-90%, -100%} × Large	-12.61** (5.14)	-7.44 (4.56)	-11.80** (5.73)	1.69 (3.85)
× Small	-23.99*** (4.20)	-21.69*** (3.70)	-23.74*** (4.46)	8.13*** (2.78)
Small	-9.58** (4.42)	-10.49** (4.22)	-10.15** (4.81)	3.02 (2.99)
Constant	8.97*** (3.17)	7.85*** (2.97)	9.58*** (3.30)	-2.75 (1.72)
Difference (Large minus Small):				
Return _{-30%, -60%}	-6.63 (5.58)	-7.23 (5.19)	-11.69* (6.13)	3.58 (3.80)
Return _{-60%, -90%}	-8.30 (5.08)	-9.78** (4.64)	-9.00 (5.56)	0.31 (3.58)
Return _{-90%, -100%}	-11.38* (6.26)	-14.24** (5.71)	-11.94* (6.85)	6.44 (4.44)
Episode FEs	✓	✓	✓	✓
R ²	0.35	0.38	0.30	0.08
# Banks	222	214	224	270

Government interventions: rescuing banks on the verge of failure

- “Verge of Failure” defined as: bank equity decline \leq -90% from peak

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- Example of banks on verge of failure, USA 2008:
 - ▶ Citigroup (Rank #1)
 - ★ Nov. 2008: Received a Systemic Risk Exception, \$300 billion in troubled asset guarantees, \$20 billion equity injection (in addition to \$30B already from TARP).
 - ★ TARP Inspector General: “The essential purpose of the deal, as Paulson and Geithner later confirmed... was to assure the world that the Government was not going to let Citigroup fail.”
 - ▶ Washington Mutual (Rank #6)
 - ★ FDIC receivership on Sept 25, 2008, sold to JPMorgan Chase for a price of \$1.9 billion plus most debt assumptions. However, unsecured senior debt obligations of the bank not assumed.

Government interventions: rescuing banks on the verge of failure

- Another example, Netherlands 1921:
 - ▶ Rotterdamsche Bankvereniging (Rank #2):
 - ★ 35 million guilder special emergency overdraft facility from central bank, 25 million equity injection and asset purchases, state guarantee of 60 million in liabilities
 - ★ “The Minister [Colijn] declared that it was in the interest of the nation to avoid a catastrophe, and that he was therefore willing to support the [bank] with a substantial sum.”
 - ▶ Marx & Co's Bank (Rank #9)
 - ★ 27 million guilders in liquidity support, so that the bank could be liquidated without a formal bankruptcy.

Government interventions: rescuing banks on the verge of failure

Frequency, conditional on bank equity returns $\leq -90\%$

	Top-5 banks (N=88, freq=13%) (1)	Top 6-20 banks (N=174, freq=11%) (2)	Difference (3)
Bank did not fail or exit	78%	26%	52%***
Saved by regulators from failing	64%	13%	51%***
All creditors protected from losses	90%	59%	31%***

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If (hypothetically) regulators never did any of these interventions, then survival rates between large vs. small would be similar:

- $(78\% - 64\%) = 14\%$ vs. $(26\% - 13\%) = 13\%$

4. Large-bank-dominated systems:

Same crisis probability, but worse macroeconomic outcomes

Conclusions

- 1 Banking crises tend to expand the dominance of the largest banks.
 - ▶ This is despite the fact that the largest banks tend to take more risk before crises and suffer greater equity losses in crises.
- 2 This trend towards agglomeration of the top-5 not entirely due to market forces.
 - ▶ Government interventions in crises preventing top-5 failures play an important role.
- 3 Emergence of a financial sector dominated by a few large banks does not appear to be beneficial for financial stability.
 - ▶ No evidence that large-bank-dominated systems have lower crisis frequency. Conditional on crises, large-bank-dominated systems see more severe economic outcomes.